



FLAPS

MODEL THINKING

CERTIFICATE OF COMPLETION

The **FLAPS Academy** certified that

MARIANA FONSECA CARVALHO

sucessfully completed the **Certified Training**

FLAPS Model Engineer | FME

Certificate ID

FME-2022.0041 | issued on 10/06/2022 | updated: 05/09/2025



ANDY BARBOSA
Author

