



# FLAPS

MODEL THINKING

## CERTIFICATE OF COMPLETION

The **FLAPS Academy** certifies that

**HIGOR RIBEIRO DE SOUZA**

successfully completed the

**FLAPS® Model Agilist  
Course - FMA**

*Andy Barbosa*

**Andy Barbosa**  
Author

CERTIFICATE ID

**FMA-2022.0008**

DATE 19/04/2022

